Strategic	Student Experience	Excellence	Equity	Collaboration	Partnerships	Institutional Health
Lever						
Strategic	Strategic Objective 1:	Strategic Objective 1:	Strategic Objective 1:	Strategic Objective	Strategic Objective 1:	Strategic Objective 1:
Objectives	Improve advising support to	Strengthen and enrich	Reduce equity gaps	1: Address	Continue active	Adopt human resources
	help students make course and	our teaching and	across the college	institutional	engagement with the	best practices dedicated
	degree selections that will	learning practices	including African	barriers to	community so that	to fostering growth,
	move them towards their	through targeted	American and Latinx	educational access,	HWC in informed and	engagement and
	educational goals.	faculty development	students.	opportunities, and	connected to	learning for faculty and
		and innovation.		support.	community needs.	staff.
	Strategic Objective 2: Improve		Strategic Objective 2:			
	critical student and faculty-	Strategic Objective 2:	Demonstrate improved	Strategic Objective	Strategic Objective 2:	Strategic Objective 2:
	facing systems and academic	Expand the college's	intercultural	2: Improve data	Expand Early College	Create and innovative
	resources to ensure consistent,	liberal arts and Center	competency among	disaggregation and	partnerships and	and welcoming
	coordinated and continuous	of Excellence	faculty, staff and	data sharing	opportunities for	environment for
	support for students, both in	academic offerings.	students through	practices to grow	students.	students, faculty and
	and outside of the classroom.		comprehensive	transparence and		staff through key
		Strategic Objective 3:	professional	trust.	Strategic Objective 3:	technology and facilities
	Strategic Objective 3:	Grow and improve the	development and		Maintain workforce	enhancements
	Build a culture of student care	quality of online	curricular	Strategic Objective	partnerships to	
	and feedback.	learning for both	improvements.	3: Optimize existing	improve employment	Strategic Objective 3:
		students and faculty.		college resources	outcomes that affect	Improve the college's
	Strategic Objective 4: Provide			to increase	our students and	fiscal sustainability and
	rich student engagement	Strategic Objective 4:		educational access,	communities.	capacity to meet
	opportunities that ensure	Create an		retention and		students' needs through
	student progression and	environment rooted in		persistence for	Strategic Objective 4:	external funding.
	achievement across the entire	continuous		HWC students.	Grow College and	
	student journey.	improvement for all			University as well as	
		programs and student			public and private	
	Strategic Objective 5: Enhance	learning outcomes.			organization	
	early touchpoints that allow				partnerships to	
	prospective students to build				support the student	
	community and affinity to the				journey after HWC.	
	college before they apply.					